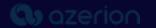


Presentation materials

Becoming the go-to-partner for advertisers and publishers in the digital environment

October 2024





### Disclaimer

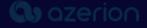
The following disclaimer applies to this document, any oral or video presentation of the information in this document by Azerion Group N.V. ("Azerion Group") or any person on behalf of Azerion Group and any question-and-answer session that follows the oral or video presentation (collectively, the "Information"). In the Information, "Azerion", "Group", "we", "us" and "our" refers to Azerion Group and its subsidiaries.

Azerion Group has shares and warrants listed on Euronext Amsterdam N.V and bonds expected in due course to be listed on Nasdaq Stockholm. The Information has been prepared by Azerion Group for background purposes only. No reliance may be placed for any purpose on the information or its accuracy, fairness or completeness. This document and the information contained herein may not be disclosed, taken away, reproduced, redistributed, copied or passed on, directly or indirectly, to any other person or published or used in whole or in part, without the express prior written consent of Azerion. This document is given in conjunction with an oral or video presentation and should not be taken out of context.

The Information and any opinions contained herein are provided as at the date of the presentation and are subject to change without notice. In giving this presentation, Azerion does not undertake any obligation to provide the recipient with access to any additional information or to update the Information, or to correct any inaccuracies in the Information, including any data or forward-looking statements. The Information is only preliminary and indicative, does not purport to be full or complete and does not purport to contain the information that would be required to evaluate Azerion, its financial position and/or any investment decision. To the fullest extent permitted by law, Azerion Group or any of its subsidiaries or affiliates, directors, managers, officers, employees, advisers or agents does not accept any responsibility or liability whatsoever for (whether in contract, tort or otherwise) or makes any representation, warranty or undertaking, express or implied, as to the truth, fullness, fairness, accuracy or completeness of the Information (or whether any information has been omitted from it) or any other information or opinion relating to Azerion Group, its subsidiaries, affiliates or associated companies, whether written, oral or in a visual or electronic form, and howsoever transmitted or made available or for any loss howsoever arising from any use of the Information or otherwise arising in connection therewith.

Certain financial data included in the presentation consists of alternative performance measures ("non-IFRS financial measures"), including EBITDA and Adjusted EBITDA, which may not be comparable to similarly-titled measures as presented by other companies, nor should they be considered as an alternative to the historical financial results or other indicators of Azerion Group's cash flow based on IFRS. The alternative performance measures are used by Azerion's management to evaluate the business performance and are believed by Azerion's management to be useful to investors. Even though the alternative performance measures are used by management to assess Azerion Group's financial position, financial results or liquidity under IFRS, and these types of measures are commonly used by investors, they have important limitations as analytical tools, and the recipients should not consider them in isolation or as a substitute for analysis of Azerion Group's financial position or results of operations as reported under IFRS.

For all definitions and reconciliations of alternative performance measures please also refer to <a href="www.azerion.com/investors">www.azerion.com/investors</a>. The Information may contain forward-looking alternative performance measures. We are unable to provide a reconciliation of these forward-looking alternative performance measures to the most comparable IFRS financial measure because certain information is dependent on future events some of which are outside the control of Azerion.



# **Forward-looking statement**

The Information includes statements, including Azerion Group's financial and operational objectives that are, or may be deemed to be, "forward-looking statements". These forward-looking statements may be identified by the use of forward-looking terminology, including the terms "believes", "estimates", "projects", "forecasts", "anticipates", "expects", "intends", "aims", "targets", "seeks", "continues", "could", "can have", "likely", "would", "may", "might", "will" or "should" or, in each case, their negative or other variations or comparable terminology, or by discussions of strategy, plans, objectives, goals, future events or intentions. Forward-looking statements may and often do differ materially from actual results. Past performance of the Azerion Group cannot be relied on as a guide to future performance. Any forward-looking statements reflects the Azerion Group's current view and expectations with respect to future events and are subject to risks, uncertainties and assumptions relating to Azerion Group's business, results of operations, financial position, liquidity, prospects, growth or strategies, many of which are based, in turn, upon further assumptions, including without limitation, management's examination of historical operating trends, data contained in Azerion Group's records (and those of its affiliates) and other data available from third parties. Although the Azerion Group believes that these assumptions were reasonable when made, these assumptions are inherently subject to significant known and unknown risks, uncertainties, contingencies and other important factors which are difficult or impossible to predict and are beyond its control.





### **Azerion Overview – 2022**

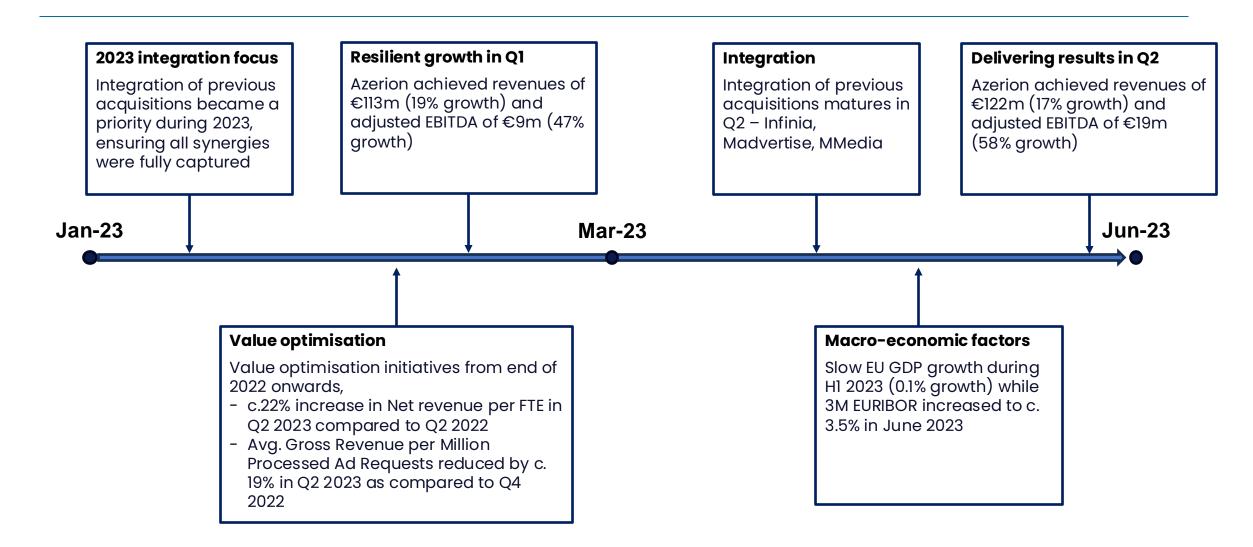
#### madvertise. Strong M&A activity in H2 2022 Listing targetspot Acquisition of Madvertise (July), Vlyby Digital (September), On 1 February 2022, **NLYBY** Takerate (September), Adverline (September), Mmedia Azerion completed its $\Lambda \supset P L \wedge Y^{\mathbb{R}}$ (October), Hybrid Theory (November), Adplay (November), business combination Monolith (November), Targetspot (November) with special purpose acquisition company, EFIC1 takerate HybridTheory Jan-22 Dec-22 **Low Interest Rates Acquisition of Infinia** Economic headwinds and higher 2022 - Year of Growth interest rates 2022 was still marked Acquired in April 2022 Azerion achieved by historically low Infinia was a digital EU GDP growth decelerated during 2022 revenues of €452.6m interest rates with 3M (from 0.9% growth in Q4 2021 to 0.2% (47% growth) and marketing company decline in Q4 2022) while 3M EURIBOR EURIBOR around -0.5% founded in 2015 in adjusted EBITDA of increased to around 2.1% in December €52.1m (12% growth) in January 2022 Spain

2022

INFINIA

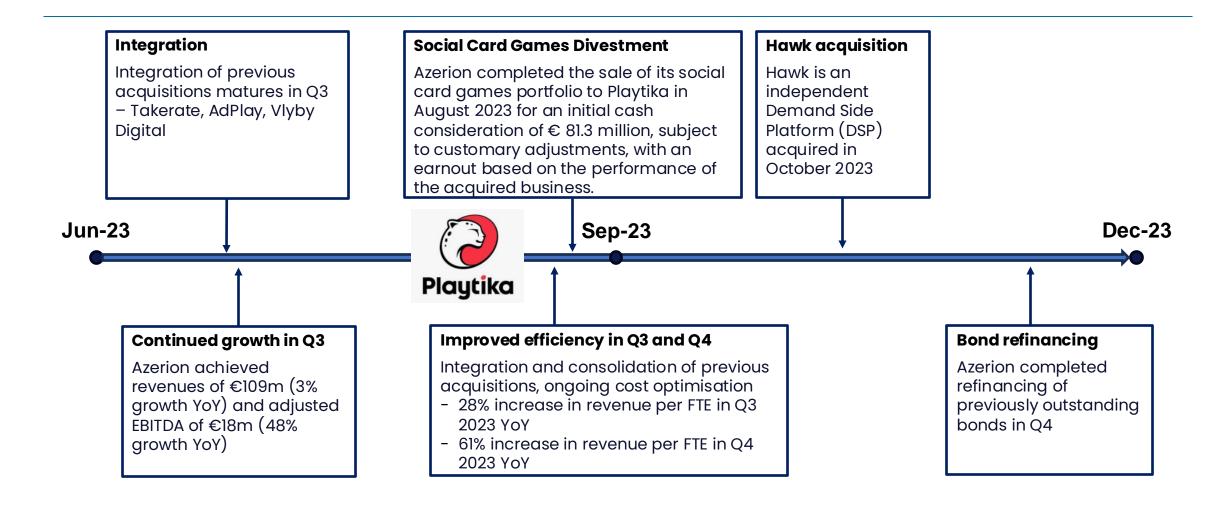


### **Azerion Overview – H1 2023**





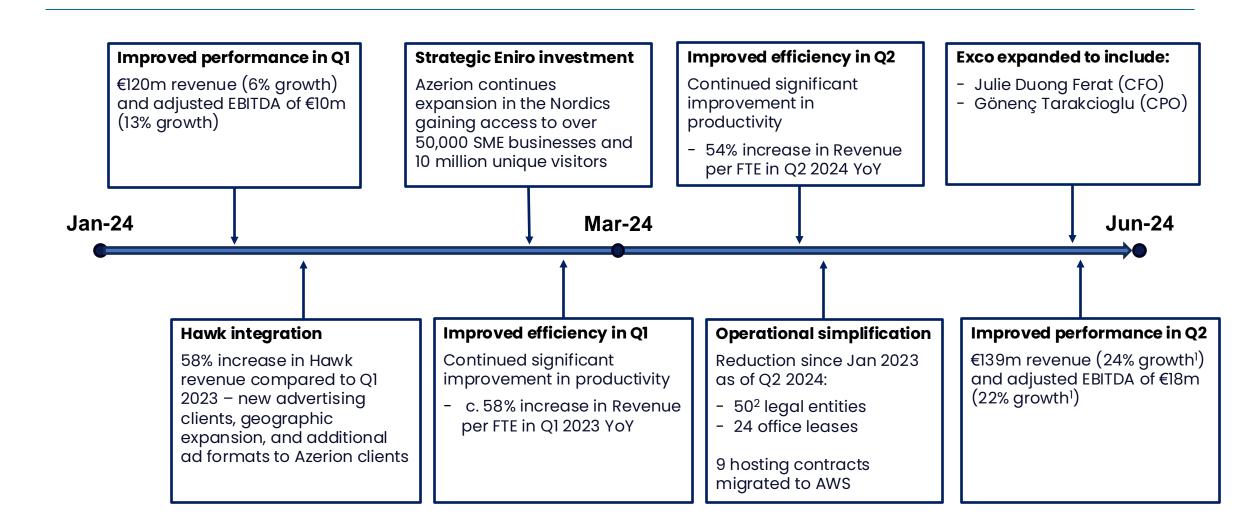
#### **Azerion Overview – H2 2023**







### **Azerion Overview – H1 2024**

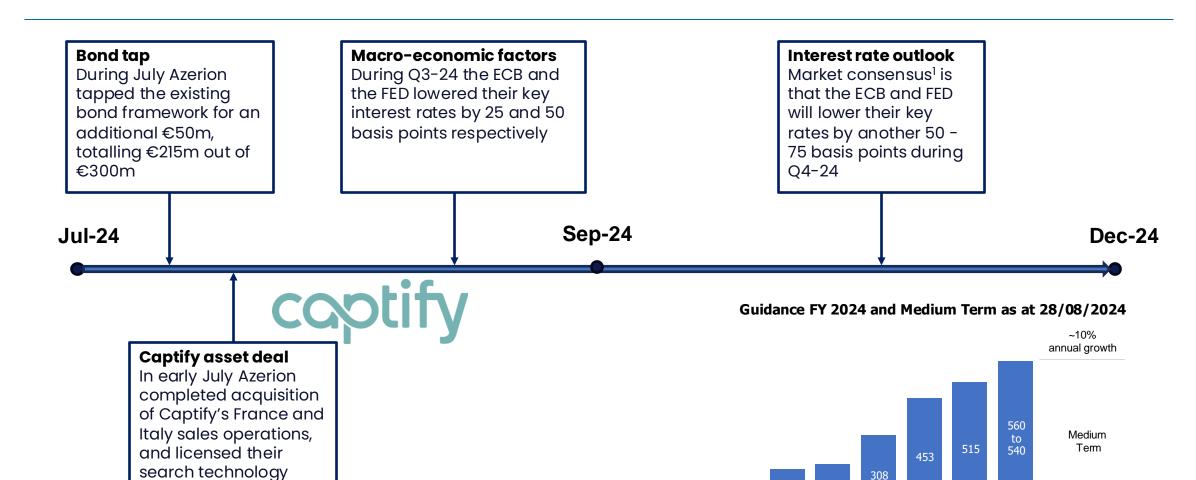




Excluding the divested social card games portfolio versus same period previous year.

<sup>2.</sup> Includes 9 legal entities which were reduced by August 2024.

### **Azerion Overview – H2 2024**





(1) Source: Capital IQ

14-16%

Adj EBITDA margin

Adj. EBITDA

## **Organic Development – Opportunities and Themes**

Azerion's organic performance can be accelerated with options for more focused strategic development of people, product and marketing

Objectives	<ul> <li>Organic Revenue growth</li> <li>Product &amp; Technology refinement</li> <li>Market positioning</li> </ul>
Strategic Focus	<ul> <li>Sales process efficiency</li> <li>Sales team training and incentives</li> <li>Targeted marketing activities</li> <li>Fast growth product areas such as Audio, DSP and DMP</li> <li>Integrated Publisher strategy</li> </ul>



## **Inorganic Strategy – Acquisition Framework**

Azerion's acquisition framework re-affirms the strategic focus on investment into the commercial organisation, technology, and content

Objectives	<ul> <li>Increase Europe market share</li> <li>Prioritise simple deal structures, with higher degree of execution certainty</li> </ul>
Strategic Focus	<ul> <li>Azerion's acquisition strategy has 3 key areas of business focus to enhance the Platform:</li> <li>1. Commercial organisation <ul> <li>Focus on expanding European footprint</li> </ul> </li> <li>2. Digital advertising technology <ul> <li>In particular DSP, SSP, Data and Mobile (SDK)</li> </ul> </li> <li>3. Publishers / content <ul> <li>Attractive attributes: high quality, exclusive, curated, and scale audiences</li> </ul> </li> </ul>

